

#### MODULE DESCRIPTOR **Module Title** Learning and Development Reference BSM848 Version 1 Created March 2021 SCQF Level SCQF 11 February 2022 **SCQF** Points Approved 15 Amended **ECTS Points** 7.5

#### **Aims of Module**

The aim of this module is to equip students with the ability to critically analyse the contribution of learning and talent development strategies, policies and practices to the achievement of organisational goals.

#### **Learning Outcomes for Module**

On completion of this module, students are expected to be able to:

- Evaluate and critically analyse the macro and micro contextual factors impacting on the design, delivery and assessment of learning interventions in organisations.
- 2 Critically evaluate the potential and appropriateness of a range of learning and talent development strategies, policies and methods with reference to relevant contextual factors.
- 3 Initiate, develop, implement and evaluate strategies and interventions for developing employees.
- Act ethically and professionally with commitment to equality of opportunity and diversity in learning and development.

#### **Indicative Module Content**

The module examines and explains those activities which are essential to learning within organisations; the business case for learning and development; current trends in learning and development; learning theory; identification of learning needs at different levels; design learning activities; production of learning plans; delivery methods and evaluation of learning activities; government agendas and initiatives; the strategic role and impact of the learning and development function; learning and development strategies, policies and procedures; leadership development.

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# **Module Delivery**

This module is delivered for on campus students via a series of interactive live lectures and tutorials in addition to pre-recorded content. The live sessions are student-led and often require group work to analyse case studies. Students are also required to undertake directed and independent self-study. Online students will have access to a range of materials and tools to facilitate their learning including topic guides, recorded lectures, online tutorials, exercises, group-work areas and discussion forums. In addition to the sessions with a tutor, online quizzes and knowledge checkers may be used to assist online learners to benchmark their knowledge as they go. External speakers may also be used to further contextualise the module content.

| Indicative Student Workload   | Full Time | Part Time |
|---|-----------|-----------|
| Contact Hours   | 36        | 36        |
| Non-Contact Hours   | 114       | 114       |
| Placement/Work-Based Learning Experience [Notional] Hours             | N/A       | N/A       |
| TOTAL   | 150       | 150       |
| Actual Placement hours for professional, statutory or regulatory body |           |           |

#### ASSESSMENT PLAN

If a major/minor model is used and box is ticked, % weightings below are indicative only.

### **Component 1**

Coursework Weighting: 100% Outcomes Assessed: 1, 2, 3, 4 Type:

Description: Learning Intervention and Justification Report

# MODULE PERFORMANCE DESCRIPTOR

# **Explanatory Text**

C

| Component 1 comprises 1 | 00% of the module grade. To pass the module, a D grade is required.            |
|-------------------------|--|
| Module Grade            | Minimum Requirements to achieve Module Grade:                                  |
| Α                       | A  |
| В                       | В  |
| С                       | C  |
| D                       | D  |
| E                       | E  |
| F                       | F  |
| NS                      | Non-submission of work by published deadline or non-attendance for examination |

#### **Module Requirements** Prerequisites for Module None. Corequisites for module None. Precluded Modules None.

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# **INDICATIVE BIBLIOGRAPHY**

BEEVERS, K., HAYDEN, D. and REA, A., 2020. *Learning and Development Practice in the Workplace.* 4th ed. London: CIPD Kogan Page.

- GOLD, J. et al., 2013. *Human Resource Development: Theory and Practice*. 2nd ed. Basingstoke: Palgrave Macmillan.
- 3 MANKIN, D., 2009. *Human Resource Development*. Oxford: Oxford University Press.
- 4 PAGE-TICKELL, R., 2022. Learning & Development: A Practical Introduction. 3rd Ed. London: Kogan Page.
- 5 STEWART, J. and RIGG, C., 2011. Learning and Talent Development. London: CIPD Kogan Page.