Module Title **Management in Social Work Settings** **Keywords** New Public Management, leadership, quality assurance,	Reference SS4016 SCQF Level SCQF 10 SCQF Points 15 ECTS Points 7.5 Created September 2003 Approved November 2003 Amended February 2010 Version No. 4

This Version is No Longer Current

Prerequisites for Module

Successful completion of Stage 3 modules.

Corequisite Modules

None.

Precluded Modules

SS4005 Comparative Health and Social Work and SS4021 Therapeutic Practice with Children.

Aims of Module

To enable students to evaluate critically the effects of management organisation within

The content also reflects the knowledge, skills and professional confidence and competence requirements of the Key Capabilities in Child Care and Protection (Scottish Executive, 2006)

Indicative Student Workload

Contact Hours	Full Time
Lectures/Workshops	24
Tutorials	0
Directed Study	
	46
Private Study	
	80

management organisation within social work settings.

Learning Outcomes for Module

On completion of this module, students are expected to be able to:

1. Evaluate a range of approaches to management and leadership, including change management within social work settings.
2. Evaluate models of quality assurance and their application within social work settings.
3. Evaluate the contributions of financial organisation to the provision of efficient and effective social work provision.

Indicative Module Content

Management and leadership models.
Organisational cultures and change management.
New Public Management/Managerialism.
Implementation of quality assurance, quality control systems.
Financial management and linkages with service delivery and resource management.
Implementation of the Changing Lives Report and implications for the management of social work agencies

Mode of Delivery

This module is delivered by a combination of lectures and workshops combined with student centred learning activities.

Assessment Plan

	Learning Outcomes Assessed
Component 1	1,2,3

All Learning Outcomes are assessd by an essay

Indicative Bibliography

1. Coulshed, V., & Mullender, A.,2006. *Management in Social Work,* Palgrave MacMillan.
2. Hughes, M., & Wearing, M.,2013. *Organisations and Management in Social Work.* Sage. Sage.
3. Hafford-Letchfield, T.,2009. *Management and Organisations in Social Work* Learning Matters.
4. Lawler, J., & Bilson, A.,2009. *Social Work Management & Leadership: Managing complexity with credability.* Routledge.
5. Lambley, S.,2009. *Proactive Management in Social Work Practice.* Learning Matters.

agencies.

6. Online resources - Scottish Social Services Council, Step into leadership - www.stepintoleadership.info