

MODULE DESCRIPTOR

Module Title

Global Fashion Strategy

Reference	CB4321	Version	2
Created	February 2024	SCQF Level	SCQF 10
Approved	June 2018	SCQF Points	15
Amended	April 2024	ECTS Points	7.5

Aims of Module

To enable the student to evaluate motivation, methods and processes associated with a domestic retailer when entering into international retail markets, whilst taking into account strategic issues which encompass sustainability.

Learning Outcomes for Module

On completion of this module, students are expected to be able to:

- 1 Appraise the range and scope of strategic development within the specific retail sector, in view of current trends where sustainability is a key trend.
- 2 Identify and analyse the strategic corporate issues within retailing and retailer internationalisation.
- 3 Critically analyse retailer motivation for international market entry with consideration for the retailers domestic operation whilst defining the process of internationalisation.
- 4 Critically evaluate strategic options undertaken by retailers and identify competitive advantage both domestically and internationally.

Indicative Module Content

This module extends prior learning and focuses on the reasons for retailer strategic analysis and its implications for retail internationalisation. Strategic development; mission, objectives, corporate, business and operational. Strategic corporate issues; current retail climate in terms of market and environment, competitive advantage, critical success factors, market position. Methods of strategic development; methods of entry and market appraisal: strategic and tactical choice: Organic, flagships, direct entry, joint venture, merger and acquisition, franchising, wholesaling and internet. Process and forms of international retailing. Internationalisation and its implementation in relation to strategy and the pattern of development. Retailer motives for market entry: push, pull and facilitating factors. Academic models associated with retail internationalisation and its varied process definitions with some consideration for geography and culture. It engages students with UNESCO's Education for Sustainable Development Systems Thinking, Future Thinking and Collaboration competencies in terms of recognising and understanding relationships between retailers, consumers and the environment.

Module Delivery

This is a lecture based course, supplemented by tutorials. Key concepts are reinforced through directed reading, student centred learning, tutorial discussion and independent research.

Indicative Student Workload

Full Time Part Time

Contact Hours

42

N/A

Non-Contact Hours

108

N/A

Placement/Work-Based Learning Experience [Notional] Hours

N/A

N/A

TOTAL

150

N/A

*Actual Placement hours for professional, statutory or regulatory body***ASSESSMENT PLAN**

If a major/minor model is used and box is ticked, % weightings below are indicative only.

Component 1

Type:

Coursework

Weighting:

100%

Outcomes Assessed:

1, 2, 3, 4

Description:

Team and Individual Portfolio Assessment

MODULE PERFORMANCE DESCRIPTOR**Explanatory Text**

The calculation of the overall grade for this module is based on 100% weighting of C1. An overall minimum grade D is required to pass the module.

Module Grade

Minimum Requirements to achieve Module Grade:

A

The student needs to achieve an A in C1.

B

The student needs to achieve a B in C1.

C

The student needs to achieve a C in C1.

D

The student needs to achieve a D in C1.

E

The student needs to achieve an E in C1.

F

The student needs to achieve an F in C1.

NS

Non-submission of work by published deadline or non-attendance for examination

Module Requirements

Prerequisites for Module

None.

Corequisites for module

None.

Precluded Modules

None.

INDICATIVE BIBLIOGRAPHY

- 1 ZENTES et al. 2017. *Strategic retail management : Text and International Cases*. 3rd ed. Springer. *ebook*.
- 2 JOHNSON, G., WHITTINGTON, R., SCHOLE, K., ANGWIN, D. and REGNER, P., 2017. *Exploring strategy Text and Cases*. 11th ed. Harlow: Pearson. *ebook* check the reading list for more editions
- 3 LYNCH, R., 2015. *Strategic management*. 7th ed. Harlow: Pearson. *ebook* please note newer editions are available but check the reading list
- 4 STERNQUIST, B., 2018. *International retailing*. 3rd ed. New York: Fairchild Publications.
- 5 WHITTINGTON, R., RINGER, P., ANGWIN, D., JOHNSON, G. and SCHOLE, K., 2023. *Exploring strategy Text and Cases*. 13th ed. Harlow: Pearson. *ebook*