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## MODULE DESCRIPTOR

### Module Title

Strategic Leadership

Reference	BSM538	Version	1
Created	November 2018	SCQF Level	SCQF 11
Approved	February 2019	SCQF Points	15
Amended		ECTS Points	7.5

### Aims of Module

To provide students with the tools and theoretical knowledge to evaluate the challenges associated with leading at a strategic level and to reflect on their own preparation to these challenges.

### Learning Outcomes for Module

On completion of this module, students are expected to be able to:

- 1 Critically appraise the abilities and skills supporting strategic leaders.
- 2 Critically evaluate a range of variables influencing strategic leadership requirements.
- 3 Critically assess strategies for building effective relationships with followers.
- 4 Critically analyse personal strategic leadership learning ambition and development strategy.

### Indicative Module Content

The leader's role; leadership development strategies and tools; leadership traits and abilities; leadership styles and ideal approaches; leadership situational requirements; building the supervisory relationship for performance; diversity and leading in a multi-cultural environment.

### Module Delivery

For on-campus students, this module is delivered via a series of workshops. For online students, this module is delivered by self-directed learning from web-based learning materials, facilitated by formative activities and online tutor support.

### Indicative Student Workload

	Full Time	Part Time
Contact Hours	36	36
Non-Contact Hours	114	114
Placement/Work-Based Learning Experience [Notional] Hours	N/A	N/A
TOTAL	150	150
<i>Actual Placement hours for professional, statutory or regulatory body</i>		

**ASSESSMENT PLAN**

If a major/minor model is used and box is ticked, % weightings below are indicative only.

**Component 1**

Type: Coursework Weighting: 100% Outcomes Assessed: 1, 2, 3, 4  
 Description: Individual written assignment

**MODULE PERFORMANCE DESCRIPTOR****Explanatory Text**

The Module is assessed by one component C1 - Coursework 100% weighting. Module pass mark 40% = Grade D

Module Grade	Minimum Requirements to achieve Module Grade:
<b>A</b>	70% or above
<b>B</b>	60%-69%
<b>C</b>	50%-59%
<b>D</b>	40%-49%
<b>E</b>	35%-39%
<b>F</b>	0%-34%
<b>NS</b>	Non-submission of work by published deadline or non-attendance for examination

**Module Requirements**

Prerequisites for Module	None.
Corequisites for module	None.
Precluded Modules	None.

**INDICATIVE BIBLIOGRAPHY**

- 1 ANTONAKIS, J., and DAY, D., 2018, *The nature of leadership*, 3rd edition, Sage.
- 2 BLANCHARD, K., 2018, *Leading at a Higher Level*, 3rd edition, FT Prentice Hall.
- 3 FINKELSTEIN, S., HAMBRICK, D.C., CANNELLA, A.A. 2009, *Strategic leadership theory and research on executives, top management teams, and boards*, Oxford University Press.
- 4 ISZATT-WHITE, M., SAUNDERS, C., 2017, *Leadership*, 2nd edition, Oxford University Press.
- 5 NAHAVANDI, A., 2015, *Art and Science of Leadership*, 7th edition, Pearson.
- 6 NORTHOUSE, P. G., 2021, *Leadership: Theory and practice*, 9th edition, Sage.