

Module Title Project Strategy, Leadership and Governance	Reference BSM077 SCQF SCQF Level 11 SCQF Points 15 ECTS Points 7.5 Created April 2006 Approved August 2013 Amended August 2013 Version No. 3
Keywords Strategy, Corporate Strategy, Strategic Planning, Leadership, Governance, Portfolio and Programme Management	

This Version is No Longer Current

The latest version of this module is available [here](#)

Prerequisites for Module	Indicative Student Workload		
None.	<i>Contact Hours</i>	Full Time	Distance Learning
	Assessment	15	15
Corequisite Modules	Lectures/Seminars	36	0
None.	<i>Directed Study</i>		
	Directed Individual Study	64	84
Precluded Modules	Online		
None.	Seminars/Discussion	0	16
Aims of Module	<i>Private Study</i>		
To enable students to undertake a critical appraisal of an organisation's project operations using the models theories and principles of Strategic Project Management and to understand the importance of strategy, leadership and governance to the successful	Private Study	35	35
	Mode of Delivery		
	The module is delivered in Taught Mode by lectures, interactive group work, case study tutorials and directed self-study.		
	The module is delivered in Distance Learning Mode by self directed web-based learning materials, on-line		

delivery of projects.

Learning Outcomes for Module

On completion of this module, students are expected to be able to:

- 1.Explain the meaning of, and appraise the need for, strategy in projects and relationship between strategy and project management.
- 2.Critically analyse the impact of leadership and governance on project strategy.
- 3.Critically appraise the key Strategic Project Management tools.
- 4.Establish the processes required to ensure the various elements of the project are coordinated with organisational strategy.

Indicative Module Content

This module will provide an introduction to the meaning of strategy and it's relationship with projects and Strategic Project Management. The module also reviews the role of a number of strategic project tools such as Portfolio

support.

Assessment Plan

	Learning Outcomes Assessed
Component 1	1,2,3,4

One coursework (100%)

Indicative Bibliography

- 1.LEVINE, H.A., 2005. *Project portfolio management*. San Francisco: Jossey-Bass. *ebook*
- 2.MOORE, S., 2010. *Strategic project portfolio management: enabling a productive organisation*. Chichester: Wiley. *ebook*
- 3.SCHMIDT, T., 2009. *Strategic project management made simple: practical tools for leaders and teams*. Chichester: John Wiley & Sons. *ebook*
- 4.MULLER, R., 2017 *Project governance: integrating corporate, program and project governance* Chichester: John Wiley & Sons. *ebook*
- 5.Students shall also be required to access a range of appropriate advanced text books and journal articles.

Management, Programme Management, the Project Management Office, and Maturity Models. The importance of leadership and governance will be addressed particularly in terms of multicultural and geographically dispersed project teams.